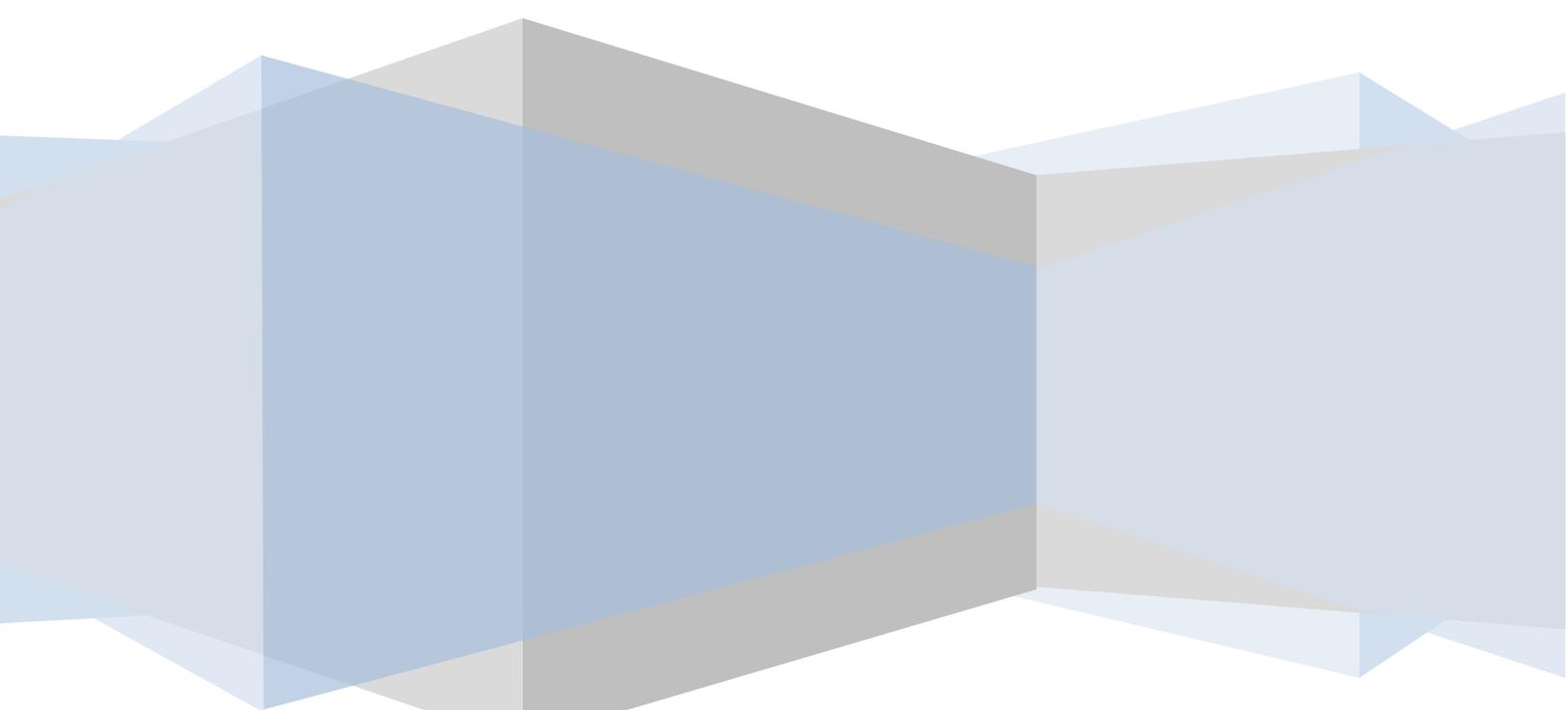


INDITEX

TAX STRATEGY

INDITEX GROUP



APPROVED BY THE BOARD OF DIRECTORS ON 9 DECEMBER 2015

1. General Description

The Inditex Group Tax Strategy (hereinafter, “the Strategy”), addressed in this document, states the guiding principles which govern the exercise of the tax function in Inditex S.A. and in all its subsidiaries included in the subjective scope of application thereof.

These guiding principles are implemented through the set of tax processes described in the Inditex Group Tax Policy.

2. Authorship of the Tax Strategy and approval

Pursuant to the provisions of section 529 *ter.1. i)* of the Spanish Companies Act, which was approved by Royal Legislative Decree 1/2010 (under the wording of said section given in Act 31/2014 which amends the Spanish Companies Act for the purpose of improving corporate governance), the Board of Directors has the exclusive responsibility, which cannot be delegated, of establishing the tax strategy of the company.

In compliance with the foregoing provision, the Board of Directors of Inditex S.A. this Tax Strategy was approved by the Board of Directors in the meeting held on 9 December, 2015.

3. Scope of application of the Tax Strategy

3.1. Objective scope of application.

This Tax Strategy will apply to all custom taxes and duties accrued in all the countries where the companies defined in point 3.2 below carry out their business or are present.

3.2. Subjective scope of application.

The Tax Strategy’s guiding principles are mandatory for Inditex S.A. and all the companies which are part of its Group (hereinafter, “the Group” or “the Inditex Group”), as well as Tempe S.A. and its subsidiaries.

The Group’s Senior Management and all the employees of the Group companies, who are directly or indirectly involved in the exercise of the tax processes described in the Inditex Group Tax Policy, are the immediate recipients of the Tax Strategy.

4. Guiding Principles of Inditex Group Tax Strategy

The guiding principles on which the Tax Strategy is based are the following ones:

1. The main business objective of the Inditex Group, as a worldwide fashion retailer, is offering top quality products to all its clients ensuring the sustainability of its processes in the long term. In this regard, the Group’s business model, based on innovation and flexibility, and its way of understanding the fashion business, by combining creativity and quality design with a quick answer to the market demands, have allowed a very fast international expansion and the conduct of business in eighty-eight different markets at present. In this regard, this Strategy is

fully focused on achieving the Group's business objectives, procuring the creation of value for the shareholder in a sustainable way.

2. The sustainability of the processes followed by the Group requires an unwavering commitment of contribution to the social and economic development of the different markets where the Group operates. For tax purposes, this commitment materializes in compliance with all tax rules which may arise as a consequence of its business activity, according to the applicable local and international laws.
3. The Tax Strategy must ensure that compliance with tax obligations is carried out through good tax practices and in a manner consistent with the guiding principles of corporate social responsibility established by the Group. In this regard, the Code of Conduct and Responsible Practices, which was approved by the Board of Directors and is binding on all the Group's employees, forbids that the employees may unduly obtain tax advantages which benefit the Group, while at the same time, it requires that the Group tax information, which is reported to the Tax Authorities, is true and reflects the reality. On the other hand, the Code of Conduct and Responsible Practices obliges to exercise special control and supervision on payments made to persons, companies or bank accounts existing in territories considered as "tax havens" in the jurisdictions where the Group operates.
4. Within the framework of this Strategy, the relationships with the Tax Authorities of the countries where the Group is present will be based on the principles of transparency, good faith and mutual trust. In this regard, the Inditex Group has adhered to the Code of Good Tax Practices, promoted by the Spanish Ministry of Finance, which includes those recommendations proposed by the Spanish Tax Authorities, which are voluntarily assumed by the Group, aimed at improving the application of the tax system by increasing legal certainty, reciprocal cooperation based on good faith and legitimate trust, and the application of responsible tax policies. Similarly, the Group has been making the fullest possible use of the tax cooperative mechanisms of compliance with the tax authorities of the countries where it operates.

Compliance with the above mentioned guiding principles ensures that this Tax Strategy is fully aligned with the business and the standards of international taxation which are currently applicable worldwide, thus determining a model of tax compliance based on good and transparent tax practices, which establishes a fair tax contribution of the Group in each of the countries where it operates.

5. Publicity of the Tax Strategy

This Tax Strategy will be available on the Group's web page, to all stakeholders who operate with the Group.